



DEPARTMENT OF THE ARMY
UNITED STATES ARMY WAR COLLEGE AND CARLISLE BARRACKS
CARLISLE, PENNSYLVANIA 17013-5210

REPLY TO
ATTENTION OF

June 9, 2017

Office of the Commandant

Major General Gadi Eizenkot
Office of Defense Cooperation Israel
9700 Tel Aviv Place
Washington, DC 20521

Dear ~~General~~^{Sir} Eizenkot:

I am writing to commend the performance of Colonel Shay Klapper at the U.S. Army War College during the Academic Year 2017 and also to thank you for sending us such a fine officer to participate in our International Fellows program.

The U.S. Army War College seeks to educate select military, civilian, and international leaders in the use of national power in a joint, interagency, intergovernmental, and multinational environment. Our program focuses on the areas of academic and military knowledge that make up the worldwide profession of arms, emphasizing the development and employment of Landpower. The curriculum includes studies of military, economic, political, technological, and cultural factors associated with national security. Another part of the curriculum is devoted to strengthening individual command and managerial knowledge, skills, and ability.

Colonel Klapper excelled throughout the U.S. Army War College curriculum and quickly established himself as a highly respected member of the student body. He was an excellent ambassador for Israel and offered deeply insightful commentary on the most challenging issues of the current strategic environment. He pursued all assignments with a remarkable degree of enthusiasm, dedication, and interest. Colonel Klapper was awarded the U.S. Army War College Diploma and Masters of Strategic Studies Degree upon completion of the yearlong course.

We consider it a pleasure and our very good fortune to have had Colonel Klapper and Efrat at our institution. Colonel Klapper proved to be an officer of the highest caliber whose scholarship and professional dedication were exemplary.

Thank you for sending us such an outstanding officer.

Sincerely,

A handwritten signature in black ink, appearing to read "W. Rapp".

William E. Rapp
Major General, U.S. Army
Commandant

INTERNATIONAL STUDENT ACADEMIC REPORT

(For International Military Students attending CONUS schools.)

(See AR 12-15, AFJI 16-105, and SECNAVINST 4950.4 for forms completion instructions.)

1. FORWARDING ADDRESS (Subsequent training, if applicable, or country SAO) OFFICE OF DEFENSE COOPERATION - ISRAEL 9700 TEL AVIV PL WASHINGTON DC 20521-9700	2. FROM (Training installation preparing form) US ARMY WAR COLLEGE 122 FORBES AVE CARLISLE BARRACKS, PA 17013-5239
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3. STUDENT NAME (Last, First, Middle Initial) KLAPPER, SHAY	4. GRADE/RANK COL/O6	5. COUNTRY ISRAEL	6. FMS CASE OR IMET FY AND WCN OLL001 6020B 506576.3
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7. COURSE TITLE ARMY WAR COLLEGE RESIDENT CRS	8. COURSE ID NO. 1-250-C15	9. COURSE MASL B171800	10. DURATION OF COURSE		
		<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%;">a. FROM (YYMMDD) 160729</td> <td style="width: 50%;">b. TO (YYMMDD) 170609</td> </tr> </table>		a. FROM (YYMMDD) 160729	b. TO (YYMMDD) 170609
a. FROM (YYMMDD) 160729	b. TO (YYMMDD) 170609				

11. DID STUDENT COMPLETE COURSE? (X one) <input checked="" type="checkbox"/> YES <input type="checkbox"/> NO (Explain in Item 15)	12. STUDENT WAS AWARDED: (X one) <input checked="" type="checkbox"/> a. DIPLOMA/CERTIFICATE OF COMPLETION <input type="checkbox"/> b. CERTIFICATE OF ATTENDANCE <input type="checkbox"/> c. OTHER (Explain in Item 15)	13. ENGLISH COMPREHENSION LEVEL (Enter test score) <table style="width: 100%; border-collapse: collapse;"><tr><td style="width: 50%;">a. IN-COUNTRY TEST 84</td><td style="width: 50%;">b. CONUS TEST</td></tr></table>	a. IN-COUNTRY TEST 84	b. CONUS TEST
a. IN-COUNTRY TEST 84	b. CONUS TEST			


14. STUDENT'S ACADEMIC EVALUATION																								
a. RATINGS SCALE (Enter in Items 14.b. and 14.c.) 1 EXCEPTIONAL 2 EXCELLENT 3 VERY SATISFACTORY 4 SATISFACTORY 5 UNSATISFACTORY (Explain in item 15) 6 NOT OBSERVED (Explain in Item 15)	b. LANGUAGE PROFICIENCY <table style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 100%;">(1) COMPREHENSION</td><td style="width: 100%; text-align: center;">1</td></tr> <tr><td>(2) SPEAKING</td><td style="text-align: center;">1</td></tr> <tr><td>(3) READING</td><td style="text-align: center;">1</td></tr> <tr><td>(4) WRITING</td><td style="text-align: center;">2</td></tr> </table>	(1) COMPREHENSION	1	(2) SPEAKING	1	(3) READING	1	(4) WRITING	2	c. PERFORMANCE IN CLASS <table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 80%;">ITEM</th> <th style="width: 20%;">RATING</th> </tr> </thead> <tbody> <tr><td>(1) ATTITUDE AND MOTIVATION</td><td style="text-align: center;">1</td></tr> <tr><td>(2) ATTENDANCE AND PUNCTUALITY</td><td style="text-align: center;">1</td></tr> <tr><td>(3) ABILITY TO GRASP INSTRUCTION</td><td style="text-align: center;">1</td></tr> <tr><td>(4) PERFORMANCE IN PRACTICAL EXERCISES</td><td style="text-align: center;">1</td></tr> <tr><td>(5) PARTICIPATION IN CLASS ACTIVITIES</td><td style="text-align: center;">1</td></tr> <tr><td>(6) POTENTIAL AS INSTRUCTOR (if applicable)</td><td style="text-align: center;">1</td></tr> </tbody> </table>	ITEM	RATING	(1) ATTITUDE AND MOTIVATION	1	(2) ATTENDANCE AND PUNCTUALITY	1	(3) ABILITY TO GRASP INSTRUCTION	1	(4) PERFORMANCE IN PRACTICAL EXERCISES	1	(5) PARTICIPATION IN CLASS ACTIVITIES	1	(6) POTENTIAL AS INSTRUCTOR (if applicable)	1
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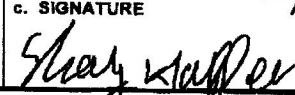
15. REMARKS ON ACADEMIC PERFORMANCE, AWARDS, AND OTHER INFORMATION (Use back if more space is required)

COL Klapper excelled throughout the U.S. Army War college curriculum, including his participation in six core courses and several electives (Please see attached transcript). In these courses, designed to increase personal and professional qualifications, he quickly established himself as a highly respected professional soldier. Throughout the year, he was a very active participant in seminar, frequently contributing insightful comments on strategic leadership, military operations, and regional perspectives. When addressing a key issue, he commanded the attention of his classmates and faculty alike; and never shied away from complicated or difficult aspects of any issue. COL Klapper's research paper on "Hezbollah's Evolution in the Last Decade: Implications for Israel's Security" was very well done and made a significant contribution to that body of knowledge. He was an excellent ambassador for Israel and offered deeply insightful and intelligent commentary on some of the most challenging issues dominating the current strategic environment, particularly in the Middle East. COL Klapper was awarded the U.S. Army War College Diploma and Masters of Strategic Studies.

16. REMARKS ON STUDENT'S PARTICIPATION IN EXTRACURRICULAR AND COMMUNITY AFFAIRS (On and off training installation) (Use back if more space is required)

We consider it a pleasure and our very good fortune to have had COL Klapper as a student, colleague, and friend during his time at the U.S. Army War College. COL Klapper was highly respected throughout the Army War College community and he served as an unofficial leader in the International Fellows Class. He, and his outstanding family, were highly involved member of the community and made a positive and lasting impact on all who were fortunate enough to get to know him during their time in the United States. Israel could not have asked for better representatives than Shay. He truly left a positive impression of his country wherever he went.

17. EVALUATOR		
a. NAME (Last, First, Middle Initial) Van Riper, Stephen K	b. GRADE Col/O-6	c. SIGNATURE 

18. INTERNATIONAL MILITARY STUDENT OFFICER		
a. NAME (Last, First, Middle Initial) Klapper, Shay	b. GRADE COL	c. SIGNATURE 

15. REMARKS ON ACADEMIC PERFORMANCE, AWARDS, AND OTHER INFORMATION (Continued)

The U.S. Army War College seeks to educate select military, civilian and international leaders in the wise and effective use of national power in a joint, interagency, intergovernmental, and multinational environment. To that end, the International Fellows are an essential component of our program, ensuring our students have an opportunity to extend and deepen their professional qualifications as leaders and strategic thinkers in a truly multinational setting. To enrich this experience for all our students, we integrate our International Fellows into virtually all aspects of the College life and curriculum, from participation in our core seminars and College research facilities, to participation in athletic and social events, ensuring extensive interaction with our faculty, students, and families.

The U.S. Army War College's program focuses on areas of academic and military knowledge which make up the worldwide profession of arms, emphasizing development and employment of Landpower. The curriculum includes studies of the inter-relationship of military, economic, political, technological, and cultural factors associated with national security. The students also examine in detail the development, operation, and support of military forces as an instrument of national power. Another part of the curriculum is devoted to strengthening individual command and managerial knowledge, skills, and ability.

Educational methods at the U.S. Army War College vary with the subject and include lectures, panel discussions, selected readings, research and study, and computer simulations. The principal method is open forum seminar group discussion where individual students are encouraged to express their views even though they may differ from the group consensus. Our International Fellows introduce an element of welcome diversity and international perspective into our seminar discussions, greatly enriching the experience for all our students.

The U.S. Army War College also provides international officers with the opportunity to deepen their firsthand knowledge of American civilian and military institutions by traveling to other U.S. cities and U.S. military facilities where they meet with key military, interagency, and civilian leaders.

16. REMARKS ON STUDENT'S PARTICIPATION IN EXTRACURRICULAR AND COMMUNITY AFFAIRS (On and off training installation) (Continued)

LEGEND (Explanation of Acronyms)

CONUS - Continental United States

FMS - Foreign Military Sales

ID NO. - Identification Number

IMET - International Military Education and Training

MASL - Military Articles and Services List

SAO - Security Assistance Organization

WCN - Worksheet Control Number