



UNITED STATES MARINE CORPS
ISRAELI NATIONAL DEFENSE COLLEGE
TEL AVIV, ISRAEL

15 OCT 18

From: LtCol Seth MacCutcheon
To: President, FY 20 Reserve Officer Promotion Board

Subj: LETTER OF RECOMMENDATION FOR CAPTAIN ROBERT PORTER

1. Robert Porter is a solid Marine Officer, who is led by conscience, character, and a dedication to mission and Marines. He has my highest recommendation for acceptance into the Active Reserve.
2. For context, I served as the Regimental Operations Officer for 5th Marines, during which time Captain Porter was assigned as both a company commander within the regiment and later as an assistant in the regimental operations section. His performance while working for me in operations was excellent, and he was critical to the smooth functioning of a greatly understaffed regimental headquarters.
3. Captain Porter possesses many great attributes, but I want to focus on the few that I think make him a valuable commodity as he moves forward. First, Robert is without question a leader. He is easy to work with, firm and fair, structured, and is a team builder. He innately understands that there is great value in a high functioning team, and always sought to form a group to maximize potential. Secondly, he is smart. While that may be assumed in most people who have excelled in a technical and stress-filled profession, he is above the norm in this respect. He is adept at quickly learning, rapidly connects the dots, and is able to couple these intellectual aspects with good common-sense. This manifest in his success on several critical projects he was assigned during the period in which we worked together. Lastly, he is as dedicated a professional as you will encounter. It was never lost on Robert that the degree to which he is effective has a direct impact on the lives of so many, and he always worked until the best product was produced, even at the expense of many hours of his own time.
4. Based off of all these things, I think that selecting Captain Porter would be a wise decision. He will be a hard-working, team building, dedicated member of any unit, and again he has my highest recommendation for selection.

Regards,

S.W. MacCutcheon
Student
Israeli National Defense College