OPERATION AL FAJR

The Battle of Fallujah

Damage Prevention

Organizational Actions

- Proper Preparation
 - Planning and Rehearsals
 - Detailed Orders and Instructions
 - Coordination and Focus of Resources Leveraging Technology
- Opportunity Driven Operations
 - Intent Driven
 - Flexible and Adaptable
- Operational Risk Management
 - Consequence and Probability of Occurrence
 - Mitigation
- Leadership and Supervision

• <u>Individual Actions</u>

- Professional Training and Execution
- Initiative Driven Creativity
- Courageous Leaders
- Responsible Action
- Standards of the Nation

Background

• Fallujah

- Center of Criminal Activity
- Isolated City
- Infrastructure in Shambles

Timeline

- Ambush of "Blackwater" Contractors (31 March 04)
- Operation Vigilant Resolve (April 04)
- Fallujah Brigade Stands-up

Enemy Forces

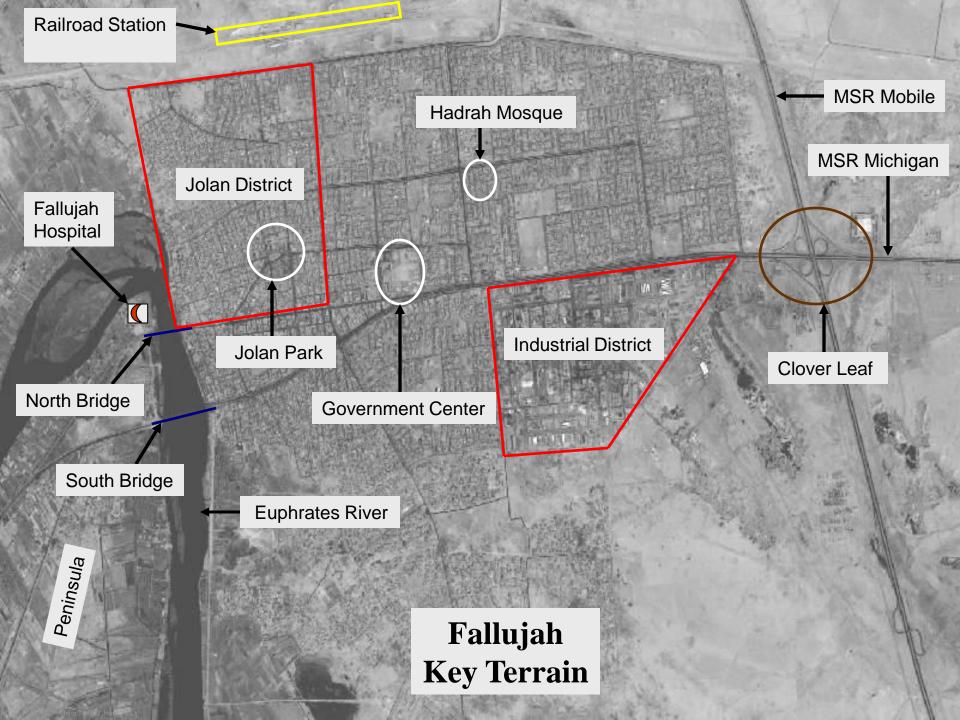
- Former Regime Elements
- Islamic Extremists
- Tribes
- Criminal Elements



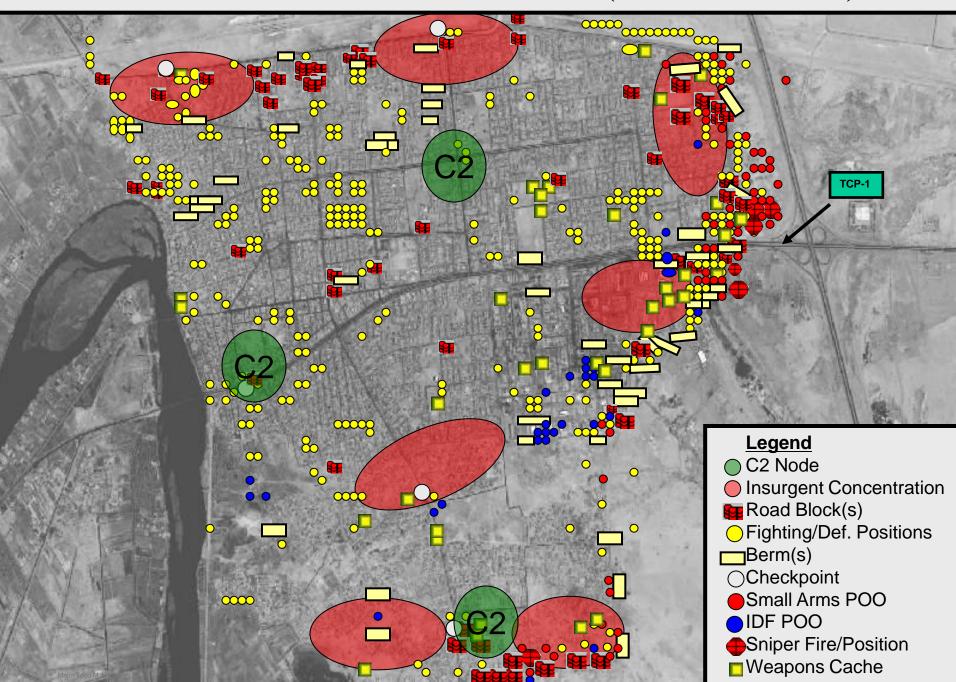








FALLUJAH THREAT OVERVIEW (OCTOBER 2004)



Mission

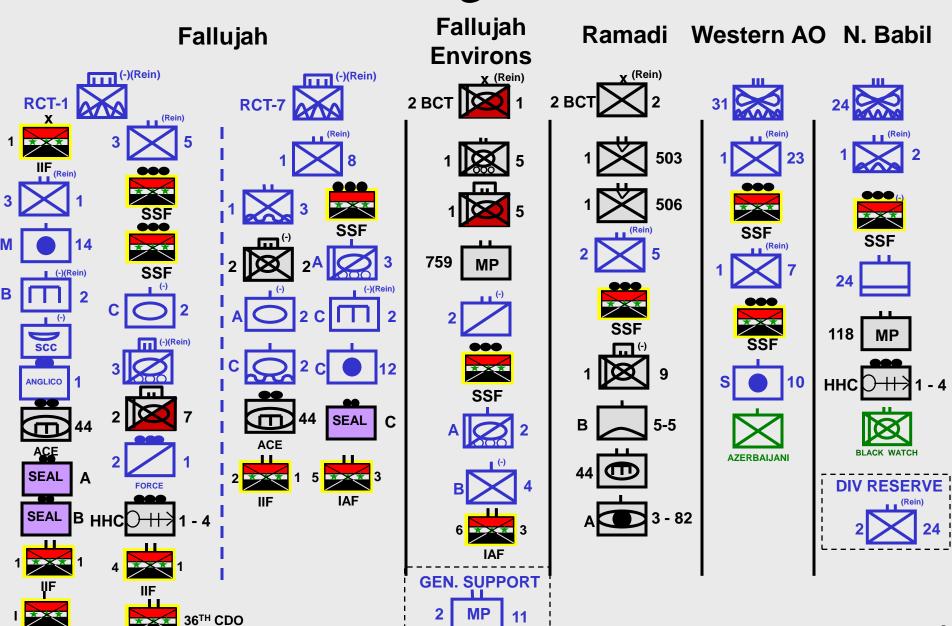
AT H HOUR ON D+1, 1ST MARINE DIVISION (-) (REIN) ATTACKS TO DESTROY ANTI-IRAQI FORCES IN FALLUJAH IN ORDER TO ESTABLISH LEGITIMATE LOCAL CONTROL







Task Organization



ING

PHASE I (Preparation/Shaping)

- OPERATIONAL PLANNING
 - ROC DRILLS/REHEARSAL
- MOVEMENT OF FORCES
 - RIP/ BATTLE HANDOVERS WITHIN THE DIVISION AO
 - BLACK WATCH TO NORTH BABIL
- INTEGRATION
 - IRAQI SECURITY FORCES
 - U.S. ARMY UNITS
 - JOINT SPECIAL OPERATION SNIPERS
- FSSG BUILDS IRON MOUNTAIN







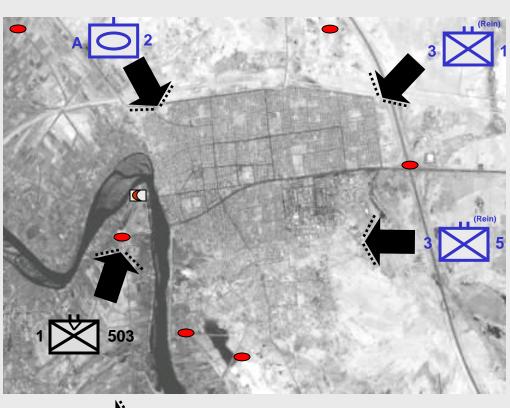


PHASE I (Preparation/Shaping)

- FEINTS
- RAIDS
- CORDON AND SEARCHES
- VEHICLE CHECKPOINTS (VCPS)
- INDIRECT FIRES AND CAS
- INFORMATION OPS AND PSYOPS
- TARGETING OF AIF LEADERSHIP
- SPECIAL OPERATION FORCES TARGETING OF HIGH-VALUE TARGETS

DESIRED ENEMY ENDSTATE

- CONFUSED AS TO MNF INTENTIONS
- WEDGE DRIVEN BETWEEN POPULACE AND AIF
- C2 NODES EXPOSED AND DESTROYED
- DEFENSES IDENTIFIED
- HEIGHTENED STATE OF PARANOIA AND ANXIETY

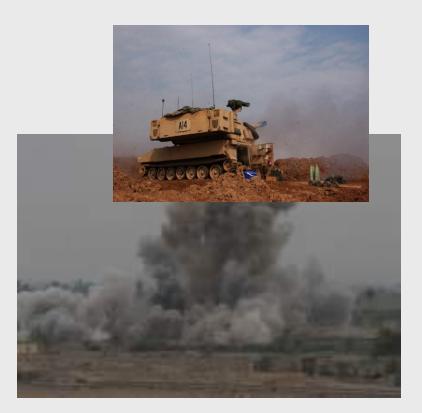


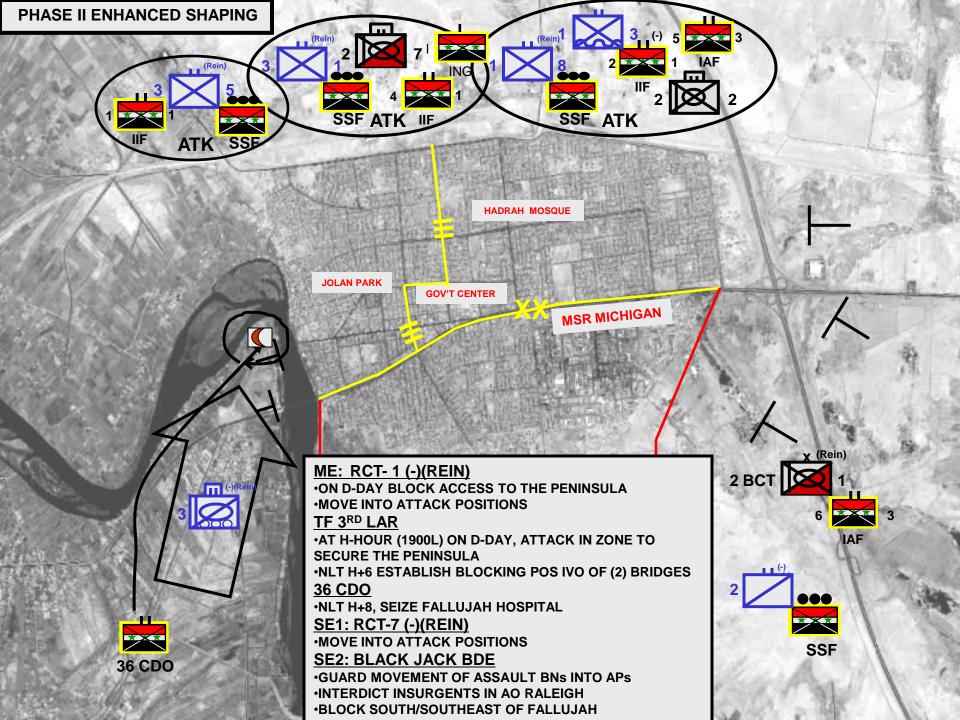


VEHICLE CHECKPOINT

PHASE II D-DAY (7 NOV 04) (Enhanced Shaping)

- ISOLATION OF FALLUJAH BY BLACK JACK BRIGADE
- MOVEMENT OF FORCES INTO ATTACK POSITIONS
- JOINT FIRES
- ELECTRONIC ATTACK
- PENINSULA ASSAULT
 - FALLUJAH HOSPITAL SECURED
 - BRIDGES SECURED/BLOCKING POSITIONS ESTABLISHED









PHASE III D+1 (8 NOV 04) (Assault)

- RAPID PENETRATION INTO CITY
 - EXPLOIT SHOCK, FIREPOWER, AND MOBILITY OF ARMORED FORCES
 - COMBINED ARMS ATTACK
 - ARMY/MARINE ARTILLERY
 - JOINT CLOSE AIR SUPPORT
- SEARCH AND ATTACK IN ZONE
- BLACK JACK BRIGADE CONTINUES TO ISOLATE FALLUJAH AND PROTECT DIVISION REAR AREA
- INTELLIGENCE EXPLOITATION
- INFORMATION OPERATIONS











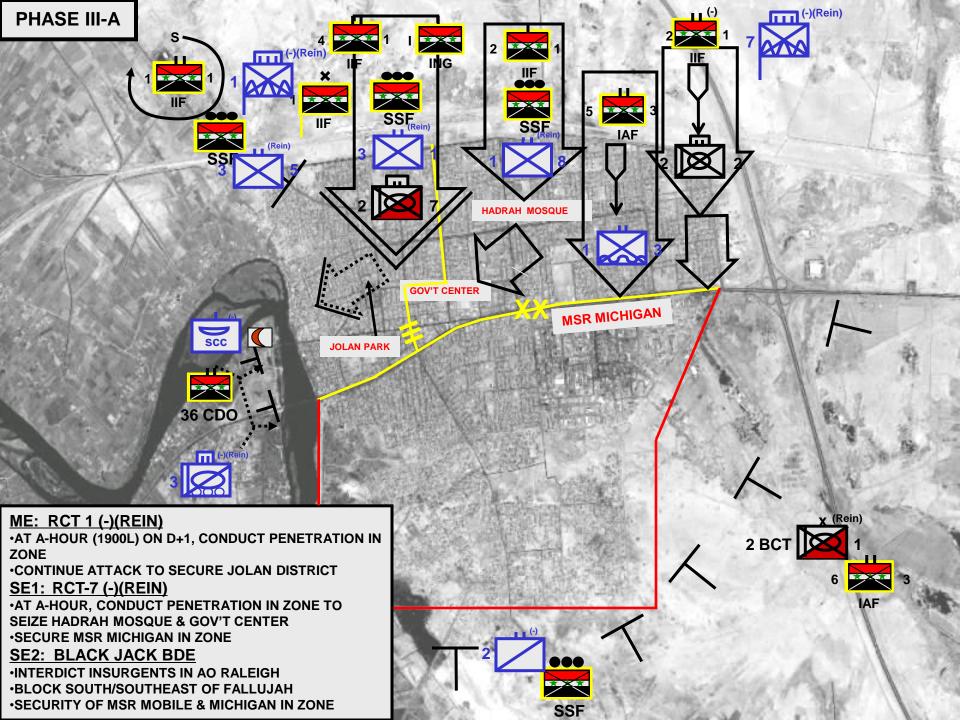


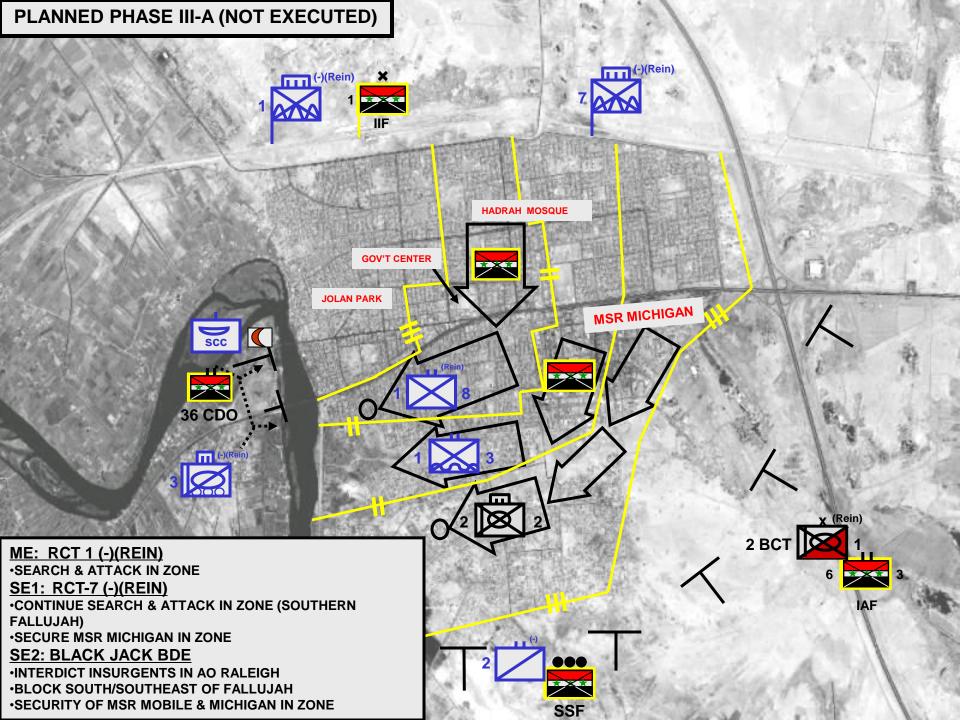


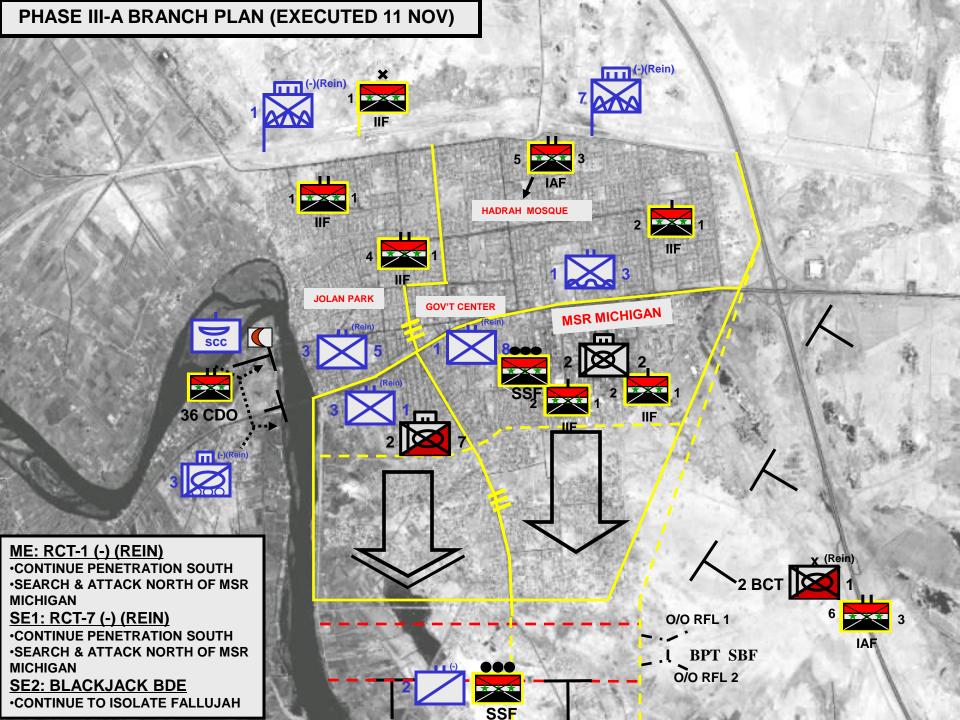


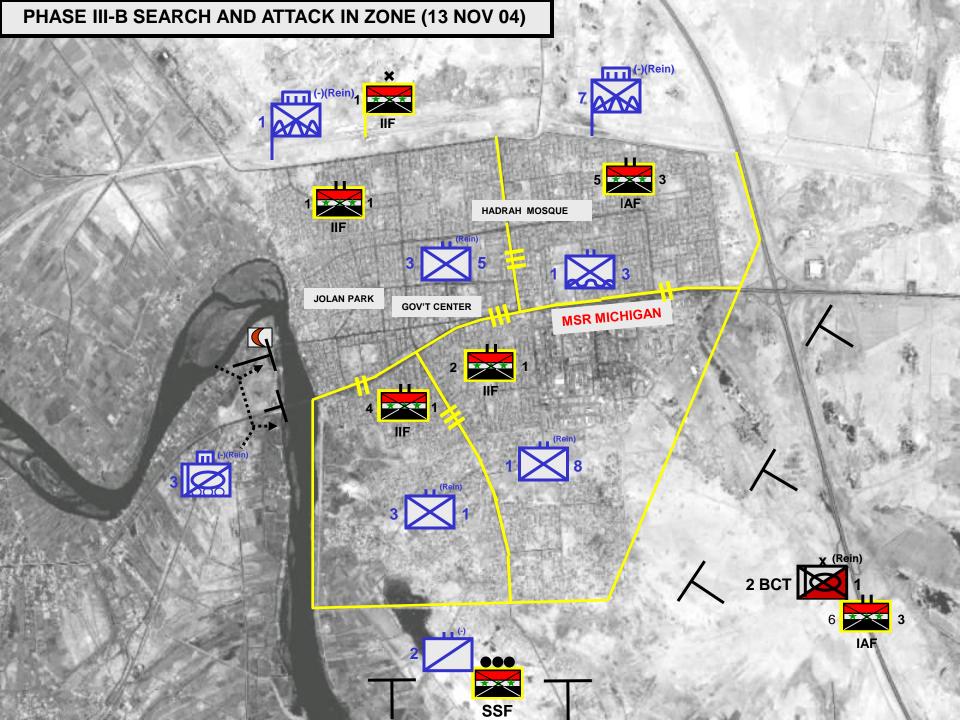


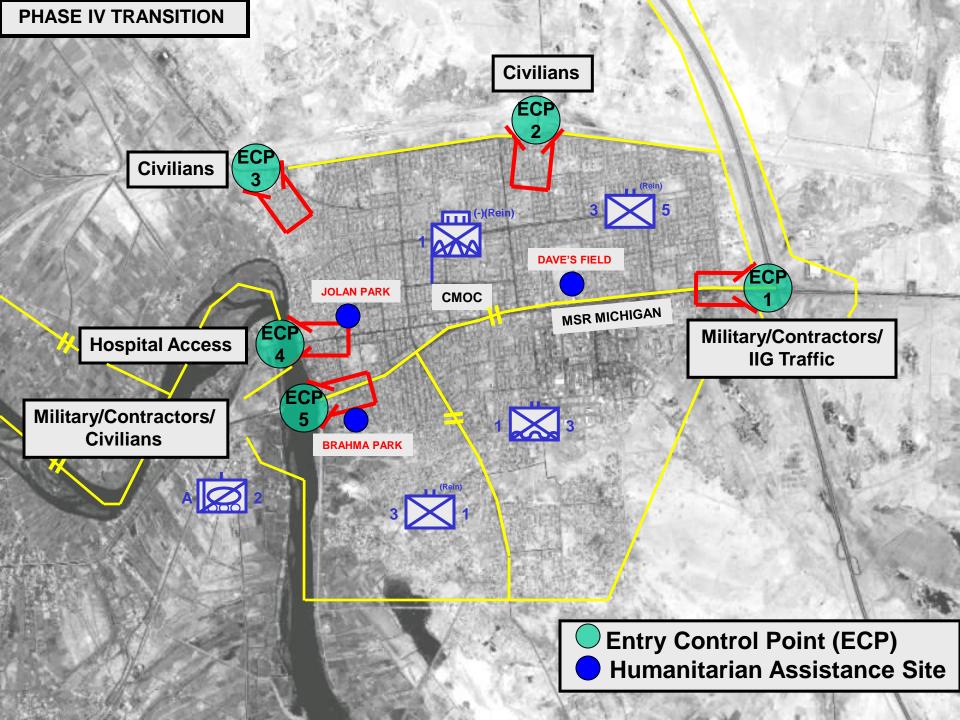












Enemy Tactics

DEFENSIVE BELTS

- DAISY CHAINED IEDs
- SMALL UNIT STRONGPOINTS
- USE OF PROTECTED SITES (e.g. MOSQUES, SCHOOLS
- TUNNEL SYSTEMS
- WEAPONS CACHES
- HIT AND FALL BACK
- INDIRECT FIRE
- FALSE SURRENDER
- DRUG USE

ATTRITION

- VBIED OR SUICIDE BOMBERS
- BOOBY-TRAPS
 - BUILDINGS/CACHES
 - INSURGENTS (DEAD AND WOUNDED)
- SNIPERS
- LAST STAND POSITIONS



SUICIDE VESTS

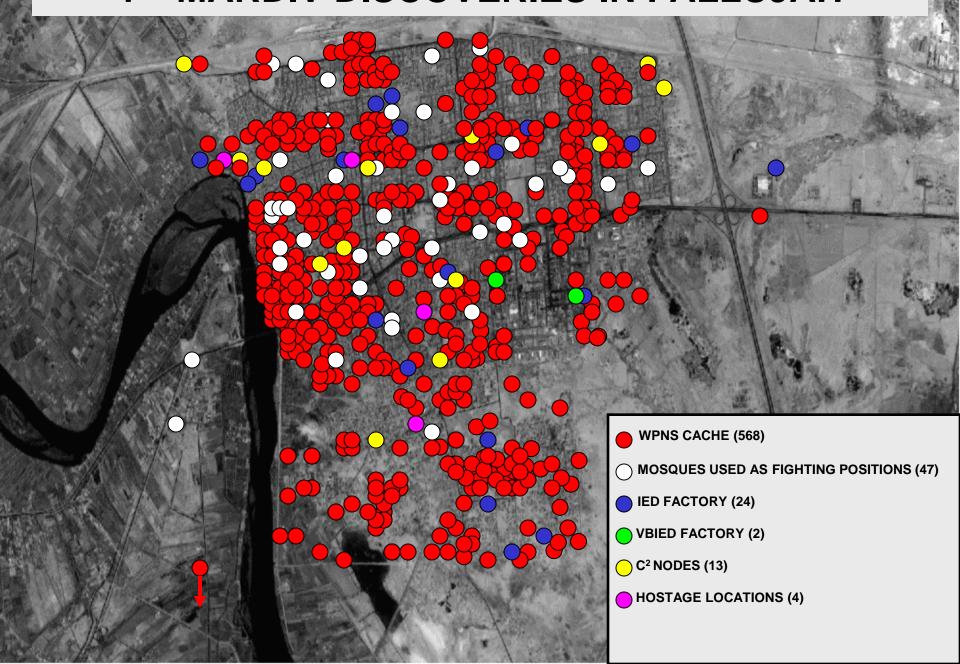




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IEDs WEAPONS CACHE

1ST MARDIV DISCOVERIES IN FALLUJAH



PHASE III INTO PHASE IV





SEABEES



USAF DOG TEAMS



ARMY/MARINE CAG
IRAQI GOV'T OFFICIALS



ARMY/MARINE/NAVY EOD



ARMY/MARINE ENGINEERS

- ESTABLISH CMOC
- REMAINS REMOVAL
- FOOD DISTRIBUTION
- EOD/CACHE CLEARANCE
- WATER REMOVAL
- RUBBLE REMOVAL

- CONTINUE CLEARING OPERATIONS
- SANITATION IMPROVEMENTS
- ELECTRICAL GRID REPAIRS
- PEST CONTROL
- ENTRY CONTROL POINTS ESTABLISHED









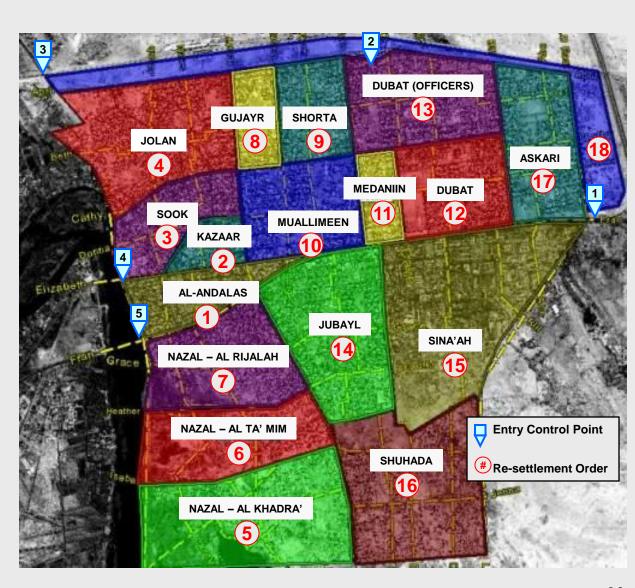
Population Resettlement

- PHASED RETURN BY DISTRICT
 (23 DEC 04 14 JAN 05)
 - LINKED TO HUMANITARIAN
 RESOURCES & SECURITY
- CIVIL AFFAIRS PROVIDED BASIC NEEDS FOR RETURNING CITIZENS
- ISF AND MNF PROVIDED SECURITY
 & HUMANITARIAN ASSISTANCE
- RESTORATION OF BASIC SERVICES (UTILITIES/MEDICAL)









Elections in Fallujah

- 30 JANUARY 05
- FIVE POLLING CENTERS
- IECI VOLUNTEERS
- SIGNIFICANT VOTER TURN-OUT DESPITE SUNNI BOYCOTT AND INSURGENT INTIMIDATION
- ISF PROVIDED SECURITY













