



ISRAEL DEFENSE FORCES  
INDC & The Military Colleges

**Brigadier General Thomas A. Gorry**

September 26<sup>th</sup>, 2017

**President**

**Marine Corps University**

Dear Brigadier General Thomas A. Gorry,

The Israel National Defense College is pleased to invite you to take part in a unique international workshop titled "Teaching Strategies of National Security in a Changing World" for commanders of national defense academic institutions that will be held at the Israel National Defense College in Tel-Aviv between February 4<sup>th</sup> -8<sup>th</sup>, 2018.

The workshop will bring together approximately twelve commanders from various military colleges and universities across the United States and Western Europe. These experienced practitioners will discuss how curriculum and methodology, particularly but not limited to Strategic Studies, should be altered to remain relevant and provide solutions to the challenges posed by complexities of current times.

Since their inception, military educational institutions have continuously provided professional education to military officers, government officials, and international fellows. During that time their curriculum and focus have changed to reflect geopolitical realities. The geostrategic landscape of the 21<sup>st</sup> century poses major challenges from both an operational and political perspective which mandate reconsidering the role military educational institutions play in informing students in the military and government sector.

The program will take place in Israel, who in the last few years has been experiencing rapid changes in its strategic environment including the ramifications of the Arab upheaval, the rise of violent extremist organizations (VOE's) and the spread of global

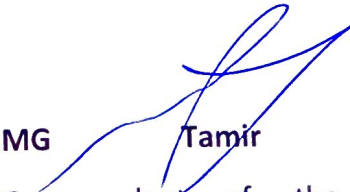
terror. These developments will certainly serve as a fascinating background to workshop discussions.

The program aims to create an enriching and 'out of the box' thinking environment that will encourage knowledge sharing and strengthen relationships between the participating institutions. It will include meetings with high level Israeli officials from the national security community, as well as field visits to areas of national security interest, where the participants will explore the developing challenges of Israel. The program will also include a joint session focusing on the challenges of teaching strategy in today's complex environment.

We sincerely hope that you will join us for this exciting exchange. We are pleased to provide economy-class airfare and hotel accommodation to the participants and to cover all direct expenses related to the workshop activities.

**Please let us know by October 23<sup>rd</sup>, 2017** if you will be able to participate in the workshop. You are invited to send confirmations and any questions to Dr. Anat Stern, Head of Research at the INDC at [anatstern1@gmail.com](mailto:anatstern1@gmail.com).

Sincerely,

  
MG Tamir Hayman  
Commandant of the INDC &  
Military Colleges