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*December 29th 2019*

**Ms. Alicia Ambos**

Political Officer

NATO - Middle East & North Africa Section

Dear Alicia,

I would like to express my deep appreciation for the hospitable and enriching visit you have kindly arranged for the Israel National Defence College (INDC) at NATO Headquarters in Brussels on November 14th 2019.

Now that we have completed the reviewing process of the lessons learned, I would like to share with you that the learning tour summary clearly shows that the visit was fruitful and most beneficial for the learning process of our participants, and very instructive.

On behalf of the Commandant of the INDC, the participants of the 47th class and the staff of the National Defense College, I would like to thank you sincerely for the many efforts you have put in the planning and execution of the visit, and with great success. Your many efforts over the years have yielded a great result, and I greatly appreciated that. I hope to see you again next year.

Yours Sincerely,

**Merav Zafary-Odiz  
Chief Instructor**