





Major change factors in the world of medicine and their implications

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- 1. Introduction.
- 2. Technological revolution.
- 3. Economic burden.
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The Chaim Sheba Medical Center at

Tel HaShome





Can we predict the Future?

'FOUNTAIN OF YOUTH' FOR WOMENFOLK?

150-Year Span of Life Predicted by 1999

ATLANTIC CITY, N. J., June 8, CALY MENTAL health prob-dictions for 1999: -(INS)-An Arkansas physician lems clouded the rosy picture 1-A man 90 years old will be dioactive compounds." predicted today that by the year of the future Dr. McDaniel out-considered "young," a man of 6-THE COMMON cold and 1999 men will have a life spanlined: He called mental illness 135 "more mature" and there will "even the more serious respiraof 150 years and women will stay "the problem for American medi-be "a minimum of senility because tory virus infections will be only "young, beautiful and shapely in-cine to solve in the last half of the heavy cholesterol which deter-a memory." definitely."

He added that human infectious diseases will be eradicated, cancer will be "successfully treated by a virus vaccine," new surgery techniques will restore sight to the blind, the deaf-mute will "speak electronically," and the common cold "will be only a memory" - all within the next half century.

the section on general practice of quacies, will soon be only a ing tests." the American Medical Assn, con- memory." vention in Atlantic City.

mines the age of our arteries will 7-"Even greater victories await this 20th Century." the highly-trained surgeon" of the Dr. McDaniel declared "medi-be absent." cine has made more progress in 2-"Our women, thanks to prop-future. Eye surgeons will rethe first half of the 29th Century er hormone medication, would store vision to today's hopeless than in the 6,000 previous years" stay young, beautiful and shapely cases.

and recounted the diseases he indefinitely." had seen conquered within his own 3-The Salk killed-virus vaccine bring an end forever to famine 33 years of practice. "which is doing a tremendous job and starvation. Malaria, pellagra, typhold, now" will be replaced in a few

cramp colic, dysentery, tubercu-years by a living modified virus losis, diphtheria, and infant chol-vaccine.

era, among others. He added: The predictions for medicine on "How happy the young physi- including rheumatic heart disease ca.

8-Synthetic foodstuffs will

9-Electronic devices will enable deaf mutes to "speak." Is-Itial research is underway by 4-All human infectious disease, the Radio Corporation of Ameri-

Dec., 31. 1999, were made by Dr. cian, how happy any physician and venereal diseases, will be 10-Insulin will be given in tablet Lowry H. McDaniel, of Tyronza, should be that those former fail- eradicated by "use of vaccines, form for the control of diabetes. Ark., in his chairman's address to' ures, or shall I call them inade- antibiotics and multiphasic screen-Medical science will discover an "effective treatment" against the

5-Cancer will be "successfully blood, heart and degenerative dis-He then offered these ten pre-treated by a virus vaccine or ra-eases of old age.

DR. LOWRY H. MCDANIEL. CHAIRMAN AT THE AMA CONVENTION IN ATLANTIC CITY IN 1955





Can we predict the Future?

"Heavier-than-air flying machines are impossible."

Lord Kelvin, British mathematician and physicist, president of the British Royal Society, 1895.







Can we predict the Future?

"There is not the slightest indication that nuclear energy will ever be obtainable. It would mean that the atom would have to be shattered at will."

Albert Einstein, 1932







Can we predict the Future?

The Novel Coronavirus

Russian Flu	1889-1890	Believed to be H2N2 (avian origin) 1M	
Spanish Flu	1918-1919	H1N1 virus / Pigs	40-50M
Asian Flu	1957-1958	H2N2 virus	1.1M
Hong Kong Flu	1968-1970	H3N2 virus	1M
HIV/AIDS	1981-present	Virus / Chimpanzees	25-35M
Swine Flu	2009-2010	H1N1 virus / Pigs	200,000
SARS	2002-2003	Coronavirus / Bats, Civets	770
Ebola	2014-2016	Ebolavirus / Wild animals	11,000
MERS	2015-Present	Coronavirus / Bats, camels	850
COVID-19	2019-Present	Coronavirus – Unknown (possibly pangolins)	1.4 M





<u> Leonardo Da Vinci (1452 –1519)</u>

ALL GREAT ACTS OF GENIUS BEGAN WITH THE SAME CONSIDERATION: DO NOT BE CONSTRAINED BY YOUR PRESENT REALITY. Jeonardo da vinci







A New World Necessitates A new Strategy



Uncertain

Volatile

The environment requires you to take action without certainty

Complex

The environment is dynamic, with many interdependencies

Ambiguous The environment is unfamiliar, outside of your expertise





Health systems are facing ongoing major challenges:

Major Challenges in Healthcare				
Cost	Demographics	Access	Variation in Clinical Practice	
Inefficient Use of Information	Fragmented Care Versus Integrated Care	Duplication, Defensive Medicine & Waste	Protracted Adoption of Innovation	









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The 4th Industrial Revolution

"The Fourth Industrial Revolution will affect the very essence

of our human experience."— Klaus Schwab



1st

Mechanisation, Steam and Water Power



2nd

Mass production, Assembly lines, electricity



3rd

Computer & Automation



Cyber Physical Systems, networks, Al







• AI - Artificial Intelligence

The theory and development of computer systems able to perform tasks, normally requiring human intelligence, such as decision-making.

• Digital health

Use of information & communication technologies to address health problems.

Technologies include telemedicine, web-based analysis, email, mobile phones and applications, text messages, wearable devices, and clinic based or remote monitoring sensors.

ased or remote monitoring sensors.



In the new world, it is not the big fish which eats the small fish, it's the fast fish which eats the slow fish

Klaus Schwab Founder and Executive Chairman World Economic Forum





- Linear to exponential growth in technology.
- The Technological Singularity The hypothesis that the invention of AI will trigger escaped technological growth, resulting in profound changes to human civilization.







Bio- Convergence







A simple guide to CRISPR, one of the biggest science stories of the decade

It could revolutionize everything from medicine to agriculture. Better read up now. By Brad Plumer, Eliza Barclay, Julia Belluz, and Umair Irfan | Updated Dec 27, 2018, 2:45pm EST Graphics: Javier Zarracina



https://youtu.be/2pp17E4E-O8





Innovation Enabling Transformation













ORIGINAL ARTICLE

The End of Radiology? Three Threats to the Future Practice of Radiology

Katie Chockley, BA, Ezekiel Emanuel, MD, PhD

Abstract

Radiology faces at least three major, potentially fatal, threats.

First, as care moves out of the hospital, there will be a decrease in demand for imaging. More care in patients' homes and in other nonhospital settings means fewer medical tests, including imaging.

Second, payment reform and, in particular, bundled payments and capitation mean that imaging will become a cost rather than a profit center. These shifts in provider payment will decrease the demand for imaging and disrupt the practice of radiology. Potentially, the ultimate threat to radiology is machine learning.

Machine learning will become a powerful force in radiology in the next 5 to 10 years and could end radiology as a thriving specialty.

J Am Coll Radiol 2016;13:1415-1420. Copyright 2016 American College of Radiology





ScFv

CD28 / 41BB

CD37

Chimeric Antigen Receptors CAR-T Cell Therapy

- 1. CARs, are receptor proteins engineered to give T cells new ability to target a specific protein.
- 2. The receptors are chimeric because they combine both antigen-binding and T-cell activating functions into a single receptor.
- 3. CAR-T immunotherapy modify T cells to better recognize and kill cancer cells.









CAR-T Cell Therapy

1989: Concept

2003: CD19 as a target

2010: First patient: NHL

2011: First patient: CLL

2012: First patients: ALL

2016: First patients at Sheba

2017: FDA approval: ALL & NHL

2018: EMA approval: ALL & NHL

2018: 1000 pts world; 60 Sheba; 30 England

2019: Israeli Healthcare Basket?

Proc. Natl. Acad. Sci. USA Vol. 86, pp. 10024–10028, December 1989 Immunology

Expression of immunoglobulin-T-cell receptor chimeric molecules as functional receptors with antibody-type specificity

(chimeric genes/antibody variable region)

GIDEON GROSS, TOVA WAKS, AND ZELIG ESHHAR*

Department of Chemical Immunology, The Weizmann Institute of Science, Rehovot 76100, Israel

blood

2010 116: 4099-4102 Prepublished online July 28, 2010; doi:10.1182/blood-2010-04-281931

Eradication of B-lineage cells and regression of lymphoma in a patient treated with autologous T cells genetically engineered to recognize CD19

James N. Kochenderfer, Wyndham H. Wilson, John E. Janik, Mark E. Dudley, Maryalice Stetler-Stevenson, Steven A. Feldman, Irina Maric, Mark Raffeld, Debbie-Ann N. Nathan, Brock J. Lanier, Richard A. Morgan and Steven A. Rosenberg

CAR-T cells trials (summer 2017)











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Health for all?

Can countries provide optimum healthcare to the entire population?

Ex: Increase use and cost of drugs in developed countries



Learn how to fight this costly disease at dlabetes.org/congress



Cancer Drugs Hit Market at Ever-Higher Prices

The median monthly cost for new cancer drugs in the U.S. has soared since the 1970s despite an increasing number of available brands.



Note: Costs are monthly Medicare prices for each drug the year it was introduced, adjusted for inflation; drugs approved through early December 2014 are included. Source: Peter Bach and Geoffrey Schnorr at Memorial Sloan Kettering Cancer Center





Health for all?

- Only the developed, industrialized countries have established health care systems (40 of the world's 200).
- Most of the nations are too poor and disorganized to provide any kind of medical care to their entire population.
- Only the rich and powerful get medical care; the poor stay sick or die.











Health Expenditure as a share of GDP, 2018:

Israel spends 7.5% of its GDP on health

USA 16.9%; Germany 11.2%; OECD average 8.8%.

Figure 7.3. Health expenditure as a share of GDP, 2018 (or nearest year)







Health Expenditure per Capita per Year, 2018:

Israel spends 2780 USD.

USA-10586 USD; Germany-5986 USD; OECD-3994 USD.



Figure 7.1. Health expenditure per capita, 2018 (or nearest year)





Israel Health Expenditure as a share of GDP (1990-2012):

Israel's spending on health has remained constant for the last 20 years

Percent of GDP on healthcare expenditure 1990-2012





Israel Health Expenditure-Billions of IS (1992-2017):

Source: Strategic Planning and Economics, Israeli Ministry of Health





US total health expenditure as a percentage of GDP 1970–2083

US Health Expenditure







Economic Efficiency

Figure 1.1. Interpretation of quadrant charts: Health expenditure and health outcome variables







Economic Efficiency



Figure 1.8. Avoidable mortality (preventable and treatable) and health expenditure







General Hospitalization Beds- Israel and OECD:

Figure 9.6. Hospital beds, 2000 and 2017 (or nearest year)





Source: OECD Health at a glance 2019





Number of beds in relation to population size (Israel) Beds per 1,000 Persons

Hospital General

Beds











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Growth in World Population:







Healthcare Indices – Life expectancy at birth:

Israel is ranked 10th in the OECD (82.6y) Vs (80.7-OECD).

Men 3rd (80.1y); Women 9th (84.1y)

Figure 3.1. Life expectancy at birth, 1970 and 2017 (or nearest year)



Source: OECD Health Statistics 2019.

StatLink and https://doi.org/10.1787/888934014821





Life Expectancy-Globally



Severe Discrepancy between Africa and the western world in time of change, and recent maximal life expectancy.





Trends in life expectancy:













Population Growth Rate (Fertility)









Trends in life expectancy:



Figure 3.2. Slowdown in life expectancy gains, 2012-17 and 2002-07

1. Three-year average. Source: OECD Health Statistics 2019.

StatLink and https://doi.org/10.1787/888934014840

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Causes of Mortality





*Per 100,000 population per year.

[†]Adapted from Armstrong GL, Conn LA, Pinner RW. Trends in infectious disease mortality in the United States during the 20th century. JAMA 1999:281;61–6.

⁸American Water Works Association. Water chlorination principles and practices: AWWA manual M20. Denver, Colorado: American Water Works Association, 1973.





Causes of Mortality-2017



Figure 3.7. Main causes of mortality across OECD countries, 2017 (or nearest year)





HISTORIC AND PROJECTED GROWTH IN THE US POPULATION AND ALL INVASIVE CANCERS BY 1980 TO 2030

Cancer







Cardiovascular Diseases







Projected of Strokes in US 2002-2025







Dementia



AGE-RELATED PREVALENCE OF DEMENTIA IN EUROPE AND AUSTRALIA (2009) F>M







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The Chaim Sheba

ledical Center at

Tel HaShomer SRAEL'S CITY OF HEALTH SINCE 1941





Preface

- Most world healthcare systems are organized of 2 major care locations:
 - Community-based care
 - Hospital-based care
- Up to 50 years ago the **hospital-care** was regarded as the **significant and important one** for population health and attracted most resources
- Community-based care has emerged recently as the leading cause for the improvement of care delivery and outcome





Why Community Medicine?

- Highly accessible
- Preferred by patients
- Personal acquaintance
- Case management capacity
- Choice of specialists
- Shorter waiting time for procedures and surgeries
- Lowers hospital burden
- Better cost-effectiveness ratio
- Can deal with >90% of clinical issues

HOSPITAL				
J				





Hospitals

• Deliver the best and up-to-date care

(The most academic & professional physicians, cutting-edge technology, multidisciplinary approach).

- **However**
- Highly expensive
- Overloaded
- Unsafe
- Do not have and will never have the capacity to serve all health needs of the population:
 - Human resources
 - Financial resources







<u>Community and hospital services in</u> <u>Modern Healthcare Systems:</u>

Community services:

- Primary care
- Ambulatory Specialty care
- Ambulatory surgery
- Home hospitalization
- Diagnosis
- Primary rehabilitation

Hospital Services:

- Emergency care
- Intensive Care
- 24/7 Observation and treatment
- Sophisticated/expensive diagnosis
- Sophisticated/expensive/risky ambulatory procedures







Organization models of the health care system which combine hospitals and community:







The Current Organization of the Israeli health care system

Primary Care

- 4 Community Health Funds
- Primary care & specialists



Hospitals

- Government
- HFs
- Other public
- Private

A Barrier





Optimal Care flow through hospital community interfaces









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7. Sociological and cultural aspects

The Chaim Sheba Medical Center at Tel HaShomer Israels city of Health SINCE 1948

- The new generation of physicians.
- Privacy in the era of Facebook and the social networks.
- Responding to public demands from needs to desires.









7. Sociological and cultural aspects



• From professional autonomy to regulated practice.



• The effect of media on the public & the professionals.

• From information to understanding -"Googling for a diagnosis".













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8. Spirit and summary



What has not changed?

- Being understanding, empathic, human.
- The risk of egotism and vanity.





8. Spirit and summary



The End

"It is not the strongest of the species that survives, nor the most intelligent that survives. It is the one that is the most adaptable to change."

Charles Darwin









Thank You!!

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